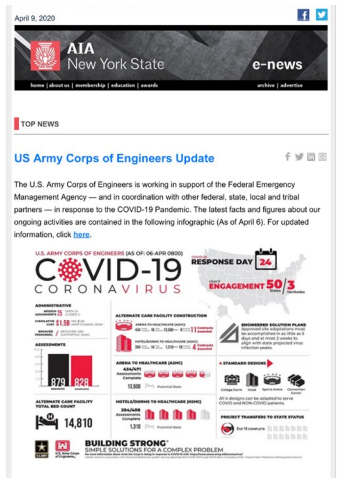


EXHIBIT 3.1 | Unified Task Force City and State – COVID-19/AIANY and AIA New York State - New York, NY



↑ Weekly advisories for best communication to AIA members across the State of New York



In today's pandemic world no one architect could be more important than those like Illya who spend their entire professional life in supporting and helping humanity through using their knowledge with disaster mitigation and future resiliency."

Steven W. Miller, FAIA, RIBA

DECLARATION OF RESPONSIBILITY

I have personal knowledge of the nominee's responsibility for the exhibit listed above. That responsibility included project under direction of nominee.

Gretchen Bank, Associate AIA
Co-Chair, DfRR
Part of Unified Task Force Leadership Structure

Gretchen G. Bank

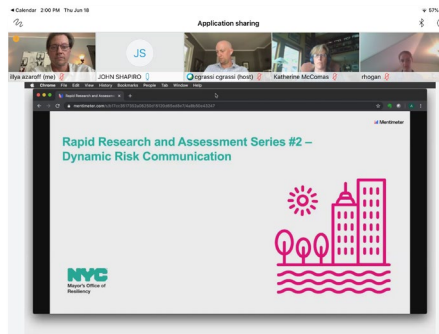
CHALLENGE

The COVID-19 pandemic presented, and continues to present, numerous challenges to the AEC industry. The Unified Task Force was the immediate response of the AIA New York State Disaster Coordinator and AIANY's Design for Risk & Reconstruction Committee (DfRR) in March 2020 that brought together AIA New York City (AIANY) and AIA New York State (AIANYS) who continue to collaborate on developing successful solutions in numerous areas of design, planning, communications, manufacturing (PPE), and engagement.

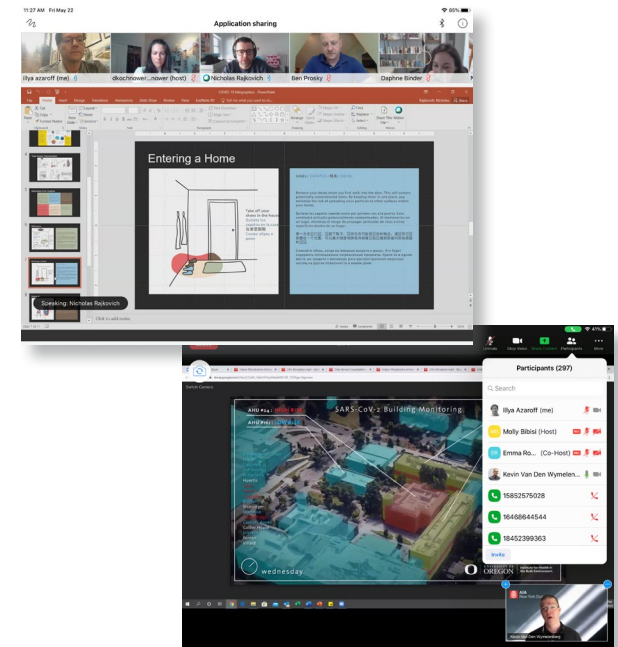
ROLE

As AIA New York State's Disaster Coordinator, Illya convened the cross-sector Unified Task Force within days of New York's COVID-19 response shutdown. The Task Force provided immediate needs response coordination to the City, State, and AIA membership. Those responses included identifying more than 1,000 buildings suitable for hospital and emergency expansion with the New York State Department of State (DOS) and AIA members; PPE production and delivery statewide; liaisons to healthcare architects and engineers with the Department of Health (DOH), and coordinating with ASHRAE's National Task Force on building advisories.

↓ Assigned to work with city agencies on rapid research on COVID-19 and the built environment



↓ Presentation of Unified Task Force advisories to City and State agencies



↑ Webinar series on the effects of COVID-19 on buildings, coordinated with AIA National efforts and hundreds of participants

↓ Convening NYC government and restaurant associations with AIA members to assist in reopening through Design Corps network



↓ Work product from the volunteer network addressing compound effects and creating ideas around extreme heat and COVID response presented to the City of New York

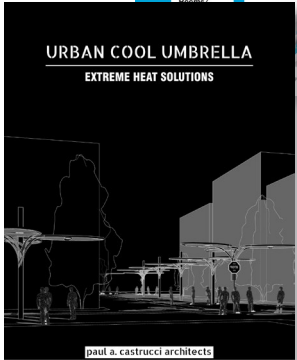
COOLING STRATEGIES DURING COVID-19
Intervention Within Existing Urban Infrastructure
 Temporary, passively and mechanically ventilated structures can be erected in existing urban infrastructure to provide relief from extreme heat while encouraging safe social distancing.

Light
Landscape Markers
 Temporary, passively and mechanically ventilated structures can be erected in existing urban infrastructure to provide relief from extreme heat while encouraging safe social distancing.

Medium
Passive Cooling
 Tents, awnings, and shade sails can be used to provide relief from extreme heat while encouraging safe social distancing.

Heavy
Mechanical Cooling
 Tents, awnings, and shade sails can be used to provide relief from extreme heat while encouraging safe social distancing.

Fixed Seats
 Various seating options including benches, tables, and umbrellas for public spaces.



→ Design Corps network launched to reopen restaurants throughout New York City with AIA playing a key role

AIA New York
2020 Special Citation
 AIA New York Unified Task Force

OUTCOMES

AIANY recognized that New York City and our communities had reached an inflection point in the progress of the COVID-19 pandemic. Illya expanded the Unified Task Force into a wide range of working groups in partnership with fellow professional organizations in the AEC industry, stakeholders, and city agencies. Working groups encompassed temporary healthcare facilities; an advisory work group on HVAC upgrades for building owners and managers; liaisons to universities; non-profit and volunteer activation; PPE production; activation of healthcare architects, engineers, and facilities managers; and a statewide building survey with DOS.

By May 2020, the Unified Task Force under Illya's leadership had pivoted to become Reimagining New York, a set of long-term strategies to meet the continuing challenges of the COVID-19 crisis. This full-spectrum coalition engages the design community, AEC organizations, and government agencies to create guidance and address the complexities that will characterize a post-COVID-19 New York City and State.

With the New York City Economic Development Corporation (NYCEDC) and NYCxDesign, the Task Force launched the Design Corps Network, which pairs volunteer architectural designers with restaurants to help them adapt to the open-street model and new indoor dining regulations

The Task Force also launched the Community Design Challenge across all five boroughs to address long-term neighborhood changes resulting from the pandemic. Another Task Force team is drafting a Disaster Assistance Handbook addressing future operations for AIA New York State.

AIANY and DfRR recognize that the time has come, once again, to reimagine the built environment: how it affects New Yorkers' health and wellness, today and long into the future. Each building type and environmental condition will be affected by COVID-19, and subsequent environmental hazards like this pandemic will create a variety of challenges that can be mitigated in part through updated design and building practices. This essential work is ongoing now and will continue for the foreseeable future.

The Design Corps Network was created in collaboration with the following organizations:

- NYC X Design**
 - Website Host
 - Program Manager
 - Admin Support
 - Digital Production
- AIA New York**
 - Advising
 - Recruitment + Vetting
 - Resource Creation
- Design Advocates**
 - Advising
 - Recruitment
 - Resource Creation
- NYC/EDC**
 - Idea Founder
 - Program Creation
 - Advising
 - Outreach

Calendar
AIANY Community Design Challenge Expert Panel
 Sep 23, 2020

"This event is occurring as a live webinar. Registrants will be emailed a link to access the program."

The current crisis that grips New York City has brought the design community together in search for solutions and new visions for the future. The AIA Unified Taskforce for City and State's Community Design Challenge invites the AEC industries to reimagine public space to equitably improve the health, access, and safety of New York City by examining several areas of the built environment. From temporary measures applied to our streets to vacant ground-floor spaces, the findings uncovered are meant to build upon the NYC Department of Transportation's Street Design Manual.

The Community Design Challenge is a multi-part initiative, which will include community listening sessions and expert panels followed by five borough-based workshops to generate ideas for the city. Following the workshops, the taskforce will issue an open call to match community stakeholders with AEC teams, with the goal of developing strategies that can be implemented by the city.

During September 23's expert panel, the NYC Economic Development Corporation, the NYC Department of City Planning, and other experts will convene to discuss their goals and challenges.

Wednesday, 9/23, 6pm - 7:30pm

Submit Your Event
 Send us your architecture and design events for our 'Elsewhere' calendar listing.

↑ Community Design Challenge series launched and continuing through 2021